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Fax for Will Marshall

Will →

1. Rochelle Stanfield at the National Journal is writing a piece for their next issue on the "re-inventing" idea. She talked with me briefly, and is hoping to get Osborne (but uncertain).

She's at 202/857-1400. She'll be doing it this week.

2. Please do ask your 'writer' to call me soonest, re: the charter piece for the book. I have a couple of supplements to the argument that need to get included. We're both going to be pressed hard for time during September: I'd like to get started with him soonest.

3. Re: this book over all . . . something I said to Rochelle might be useful.

\* Many of the systems that need restructuring exist in state law. They cannot be reached by federal-government action. All the federal government can do, and what it typically does, is to fund these systems: to give them money in return for promises for change. Education, for example.

\* It may be useful, therefore, to think in terms of connecting the leadership role/power of the president not only to the national Congress (for systems that are owned by the national government) but also to the legislatures of the states.

\* Nothing in the constitution seems to limit the president to putting his proposals for legislation before the Congress; or prohibits him from sending proposals for legislation to the states.

\* There is the additional, and significant, advantage that the states are required to balance their expenditures with current revenues, which the national government is not. The more that can be done at the state level, therefore, the greater the degree of fiscal integrity in the system. And, again: the greater the ability to make the institutional changes that can work down the cost side.

TK